Bundeskriminalamt

Pearls in Policing

Working group 2

"Sustainable Leadership in a Changing World-
Co-creation with non-traditional partners"

- Results -

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Amsterdam, 11 June 2013

Pearls in Policing conference 2010

„In the future non-governmental organisations and private partners will increasingly supplement appropriate functions in international police cooperation“

(Pearls in Policing 2010, Working group on „International Collaboration“, Final Report, p. 39)

Mission of the Working group 2

1. How do we co-create public safety and security with our traditional and new partners in the public, private and civil sector, especially when economic dislocation, reorganisation and technological trends produce new types of crime?
2. Do we need to develop new co-operative mechanisms within countries and across borders?
3. Can we develop common international standards to benchmark the value of policing as a public interest?

Quotations

- „Our business is relationship-driven!“

  (Robert S. Mueller, Berlin, 06.06.2013)

- „(...) the public police and the society, can profit considerably from a professional and active horizontal relation between the public police and the private police. This will enhance the public police´s effectiveness in solving crimes and maintaining public order (...) “

  (Bert Wijbenga & Pieter-Jaap Aalbersberg, Netherlands, 2010)

- „We have to counter the networks of terror with networks and alliances of the security authorities. We have to bundle information and facilitate joint analyses and assessments which result in operational measures - organised on a partnership basis. “

  (Jörg Ziercke, Lübeck, 16.05.2013)

Co-operation / Co-Creation

- Problem Oriented Policing
- Community Policing
- Intelligence-Led Policing
- Principle of Networked Security
- Networked Governance

Theory of a co-operative safety and security guarantee

- Identification of the criteria for success
- Manual of good practice in co-operation/co-creation

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Results of the survey: Characteristics of co-operation

benefits
cost savings
integrated action

leadership
constant
purpose driven
rota basis

geographic range
national
local
regional
international

safety and security guarantee
primary prevention
averting of danger
criminal prosecution
Concrete dangers

performance measurement
process improvement
number of (new) activities / projects
number of enquiries
reduction of resources

objectives
information exchange
coordination
integrated action

partners
public sector
private sector
NGOs
research
military

duration
permanent
ad hoc
temporarily

activities and outcomes
course of action
gain of knowledge
reports
new partnerships
projects

weaknesses
lack of resources
engagement & liability
privacy protection

frequency and intensity of exchange
rotational
in case
daily

financing
each party bear its own costs
fixed contributions
voluntary donations

Results of the survey: Standards for successful co-creation

Law:

- Terms of reference, Memoranda of Understanding
- Uniform international law

Organisation:

- Alternating turns of organization meetings
- Separate project leaders on specific themes
- Involvement of the strategic planning units
- International training platform
- Joint operations / projects

Information exchange:

- Leverage on existing international platforms
- Early & constant interactions

Forms of Cooperation
Non-Traditional Partners

- Community Driven Crime Prevention Council
- Movement toward Health Partnerships
- Movement toward Multi-Sector Collaboration

Global Player Initiative

CEOP

Prevent

- Over 2.6 million children have seen the thinkuknow resources.
- Over 800 professionals have been trained by CEOP this year.

Protect

- 790 children were subject to safeguarding or protection.
- CEOP received 18,887 reports relating to child sexual exploitation.

Pursue

- CEOP disseminated 2,866 intelligence reports to uK and overseas law enforcement agencies.
- CEOP activity led to the arrest of 192 suspects in the last year.

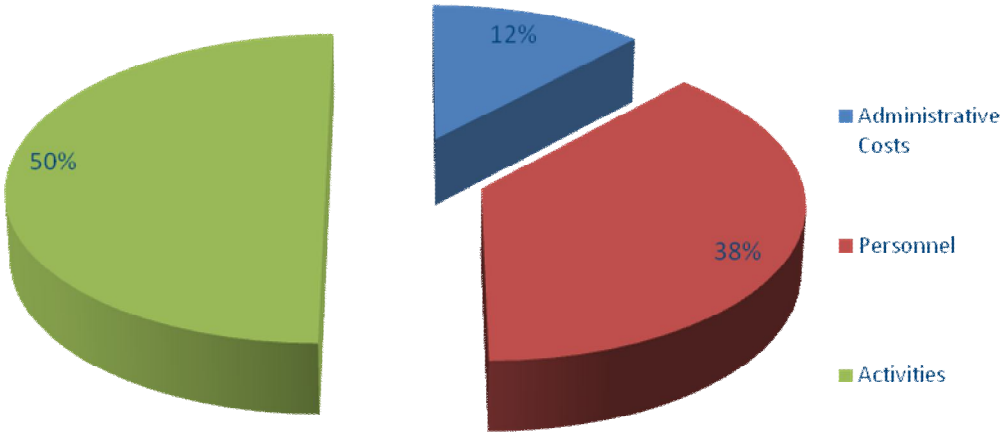
Source: http://ceop.police.uk/Media-Centre/Statistics-and-facts/

INTERPOL & Private Industry Initiative to Combat Crime (PIICC) Budget

29 Partner Companies

Abbott	Almirall
Amgen	Astellas
AstraZeneca	Bayer
Boehringer Ingelheim	Bristol-Myers Squibb
Celgene	Chugai
Daiichi Sankyo	Dainippon Sumitomo
Eisai	GSK
Johnson & Johnson	Lilly
Lundbeck	Menarini
Merck	Merck KGaA
Novartis	Novo Nordisk
Otsuka	Pfizer
Roche	Sanofi
Shionogi	Takeda
UCB	

Budget - 1.5m euro p/a over 3 years



Conclusion of the Workshop: Mindset of co-creation - the process of co-operation

Conclusions I

How do we co-create public safety and security with our traditional and new partners in the public, private and civil sector, especially when economic dislocation, reorganisation and technological trends produce new types of crime?

Localising partners in application of a strategic planning process, who make a direct or indirect contribution to a co-operative safety and security guarantee (i.e. investigations, averting a danger, prevention).

Conclusions II

Do we need to develop new co-operative mechanisms within countries and across borders?

- New models of a close working relationship
- Improved integration of traditional and new partners
  - Roundtables
  - Cluster: „Industrial Park / Campus-Model“
  - Joint Task Force / Joint Center
- New Coordination Mechanism

Conclusions III

Can we develop common international standards to benchmark the value of policing as a public interest?

- measuring trust in police, satisfaction with police work / service
- reported crimes to the police
- measuring fear of crime
- measuring victim rates
- measuring complaints against police
- „Connectedness Index"

Conclusions IV

- Dialogue orientation
- Creativeness
- Trust
- Understanding
- Willingness to share
- Accountability
- Creating new values
- Visionary
- Thinking out of the box
- Risk-taking
- Openess
- Exploration of new cultures
- Willingness to learn
- Being transparent
- Being an enabler
- Building bridges
- Being a strong communicator

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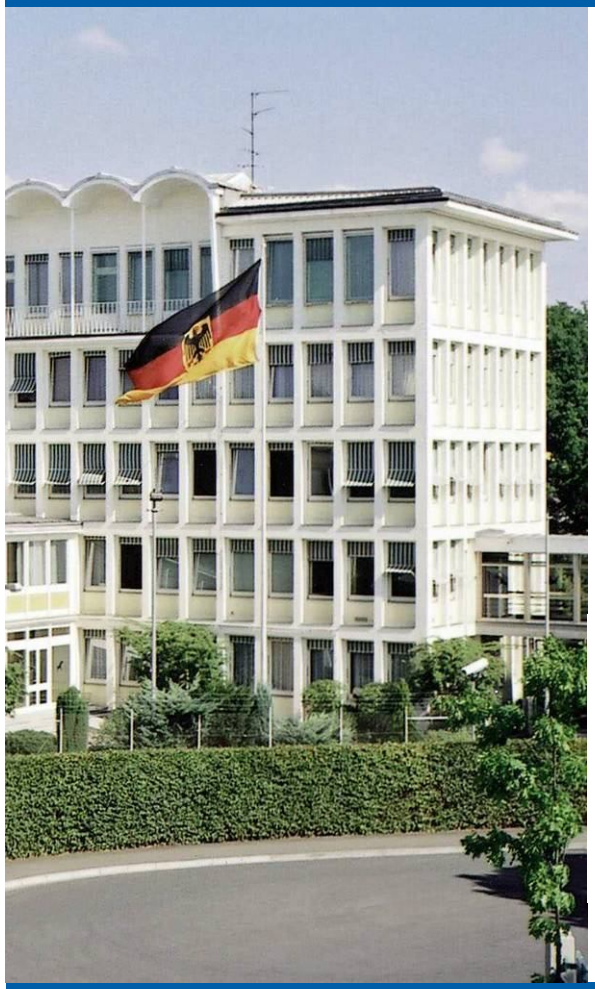

Thank you…

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